

# Tribute communities Centre



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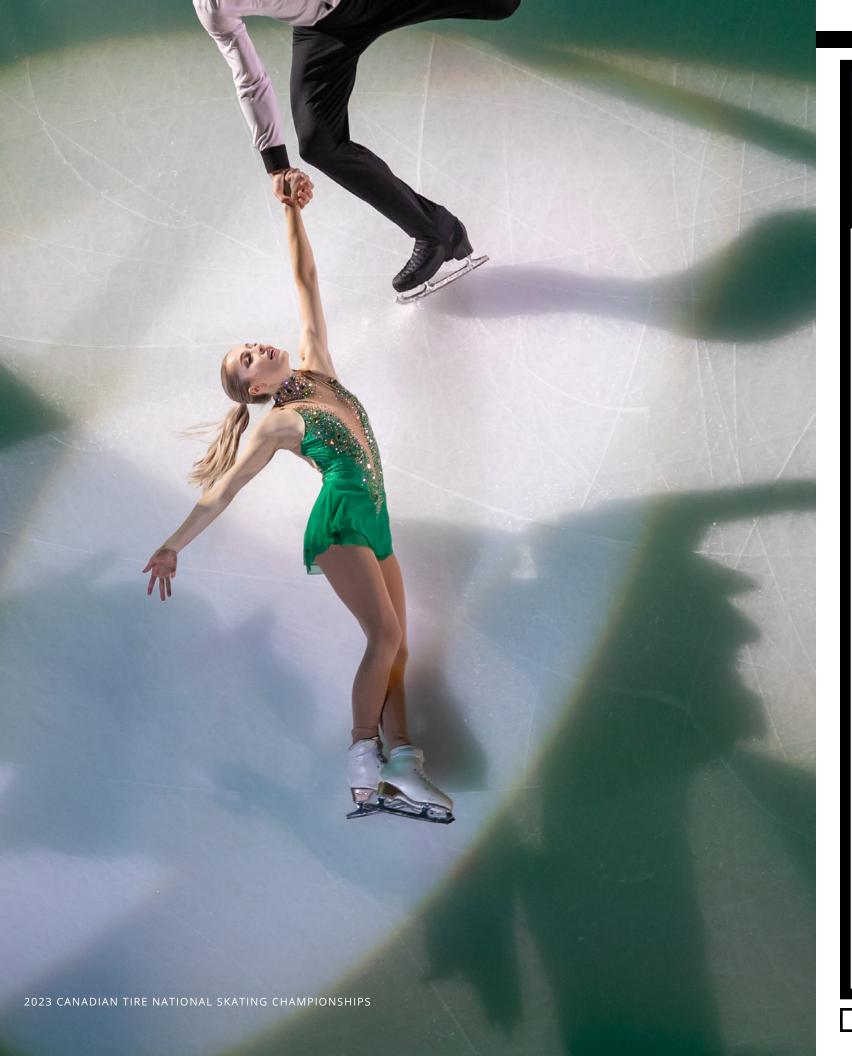


# **STATEMENT**

# **PURPOSE**

The City of Oshawa's slogan is "prepare to be amazed"; and with that, it is the goal of management and staff of OVG360 at the Tribute Communities Centre to ensure that everyone, from promoters and artists; to guests who attend our events - are truly amazed. OVG360 is committed to operate and maintain the Tribute Communities Centre with the highest standards in order to provide a world class sports and entertainment facility that is clean, safe, offers exceptional customer service and products, and offers something for everyone; whether it be world class concerts, sports, theatre or family and/or community events.

It is our mission to build strong and lasting relationships with all of our guests, partners and our community. We pledge to be good corporate and community partners as well as safeguard the great responsibility for the care and control of the Tribute Communities Centre for which we have been entrusted by the citizens of Oshawa. We will continually strive to raise the bar in all areas and promise to not only meet any expectations, but to exceed them.



# MESSAGE FROM THE GENERAL MANAGER

Dear Stephanie;

2023 was a year that started full of trepidation. Having experienced the prolonged post pandemic financial impact to our 2022 outcomes, the 2023 budget was crafted to be conservative and to guard against financial disappointment should recovery continue to flounder. Hockey budgeted revenues were restrained, and the live event mix was anticipated to continue to be soft to allow for the potential of a longer runway to full recovery.

I am, however, happy to report that our 2023 outcomes strongly suggest that we have finally reached the full recovery we have been waiting for. By years end, we had hosted 102 events surpassing our budgeted events by 13. We began the year in January by hosting the Skate Canada Canadian Tire National Skating Championships which saw the very best Canada had to offer compete for a national title. Concerts included very successful dates with Lee Brice, the Doobie Brothers, Jon Pardi, and the Glorious Sons. Many community events which had taken a pandemic hiatus returned in 2023; such as the Metroland Spring Home and Garden Show, the Harlem Globetrotters, the Ontario Ji Jitsu Championships, our full slate of June convocations and graduations, as well as Cheer for the Cure. 2023 concluded in style with a well received 8 show unbudgeted run of Cirque Du Soleil – Crystal. The Oshawa Generals also experienced a welcome resurgence posting strong game day attendances and enjoyed a full season uninterrupted by new variants and changing restrictions.

2023 was not without its challenges as DCAHL summer league did not enjoy the same post pandemic recovery as events did with only one third the typical registration returning. Also, as the facility ages, repairs and maintenance provided challenges in both the number of items that required attention as well as escalating costs to address them. These issues were, however, identified early into the budget year and steps taken to counteract the shortfalls through implementing several operational efficiencies and cost-cutting measures. The cumulative result was offsetting any negative variances and concluding 2023 with a positive budget variance of over \$427,800.

Along with a robust repairs and maintenance program, investment in capital upgrades continues to be the cornerstone of safeguarding this facility and ensuring a first-class facility for many years to come. Investments were made in the addition of a new outdoor HD video board, and a new event deck was purchased to enhance public safety. Other investments included continuing to pay down the debit on the new sport lighting and sound system, as well as replacing the Building Automation System controller hub, and both winches and their cabling for the main rink spectator safety nets.

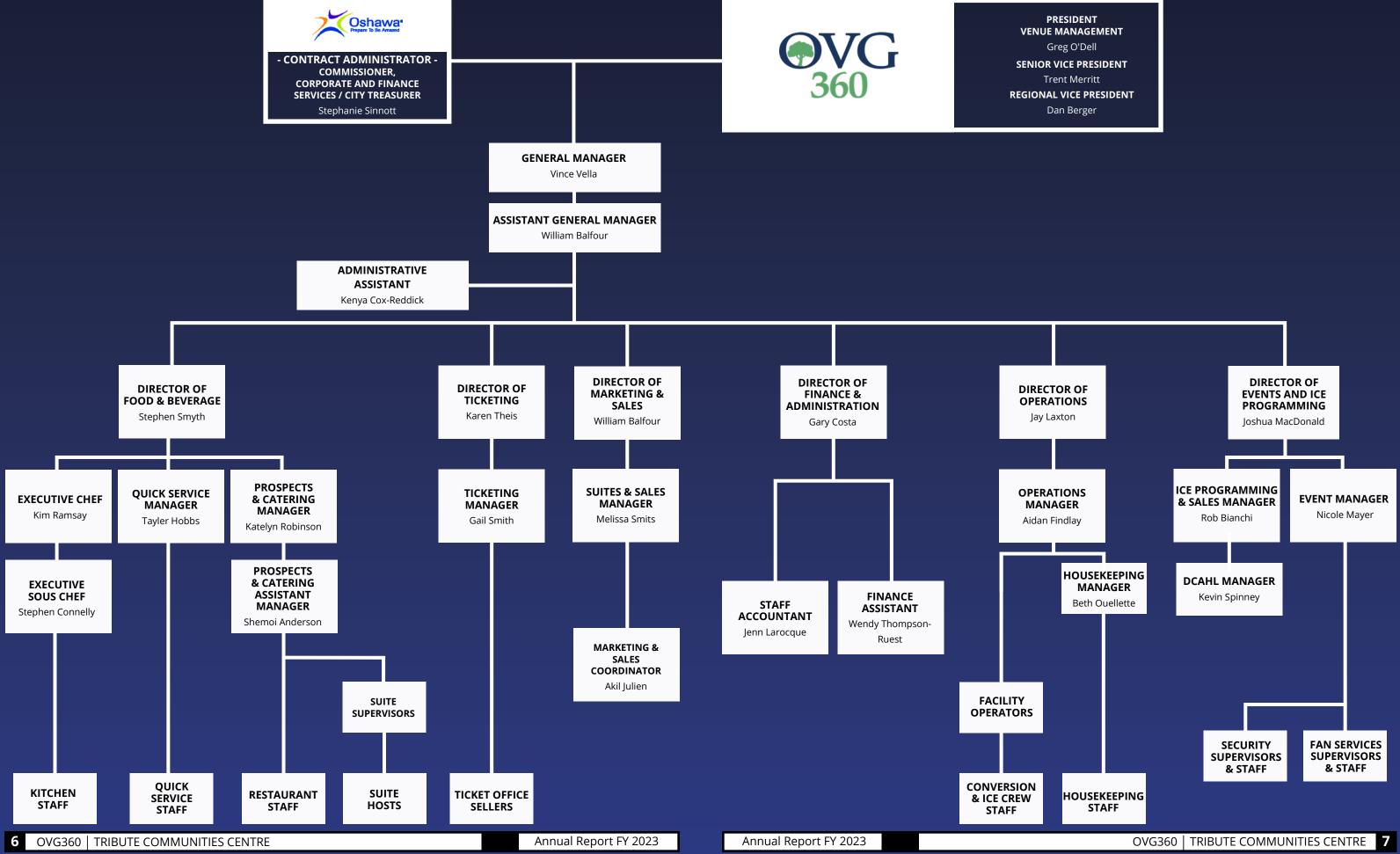
Although 2023 seems to have paved the way for a return to stronger event activity and relative stability in 2024 there are still post pandemic challenges ahead. These include attempting to rebuild DCAHL summer league or creating alternative programing to replace lost revenues; and rebuilding the suites program which have several suites which are either in need renewing or vacant in 2024. I am, however, confident that my team and I are up to the task, and we are energized by the support we receive from yourself, and from the many members of council and the City of Oshawa staff that we have the pleasure to work alongside of.

Sincerely, Vince Vella General Manager for OVG360

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# TRIBUTE COMMUNITIES CENTRE TEAM





#### **CITY OF OSHAWA**

The City of Oshawa is the largest municipality in Durham Region, expanding North from Lake Ontario to rural farmlands. The city is alive with its ever emerging arts and music scene; home to a number of annual cultural events, galleries, five museums, three live theatres and the Ontario Philharmonic, a world-class symphony. The freshly named Tribute Communities Centre naturally fits in, located in the heart of Downtown.



OAK VIEW GROUP

#### **OAK VIEW GROUP**

OVG360, a division of Oak View Group, is a full-service venue management company specializing in sports, live entertainment, and hospitality. Our portfolio of 300 + client-partners spans arenas, stadiums, convention centers, performing arts centers, cultural institutions, and state fairs around the globe. Service-oriented and driven by social responsibility, OVG360 helps facilities drive value through excellence and innovation in food services, venue operations, booking and content development, sustainable operations, public health and safety, parking, premium and corporate sales, marketing and more.

#### **TRIBUTE COMMUNITIES**

Tribute Communities is a Builder/Developer with over 30 years experience who has built more than 35,000 homes across Southern Ontario. The company's reputation has been earned through their architecturally distinct and exquisitely designed homes that incorporate unique features, classic finishes and the very finest streetscapes and communities. We were excited to announce that Tribute Communities extended their Naming Rights Partnership to 2031 which added five years to the pre-existing 10-year agreement which began on November 1, 2016 when the venue transitioned to the Tribute Communities Centre.



Oshawa Generals, five-time winners of the Memorial Cup and one of the most recognizable hockey organizations of the OHL. The hockey club can boast about being the starting point for names like Bobby Orr, Eric Lindros, Albert 'Red' Tilson and the first overall pick in the 2009 entry draft John Tavares.

#### **MAJOR IN-VENUE PARTNERS**

At the Tribute Communities Centre, we have strategically aligned ourselves with leading food and beverage organizations to come on board as our major in-venue partners.



Labatt is one of Canada's founding businesses and its leading beverage company. Our roots go back to a single small brewery founded by John Kinder Labatt in London, Ontario in 1847 – where our hometown brewery still stands. Today we are truly a national brewer with over 3,600 employees, a portfolio of more than 60 quality beers, and 10 breweries from coast-to-coast. We're also a major part of Canada's ready-to-drink beverage segment, with brands like Palm Bay, Mike's Hard Lemonade, Okanagan Cider, and NÜTRL Vodka Soda.

Coca-Cola offers a wide variety of beverage brands, many of which come in no-calorie and low-calorie options. These beverages include sparkling soft drinks, still waters, juices and fruit beverages, sports drinks, energy drinks and ready-to-drink teas.

Pizza Pizza offers a diverse and premium menu to Canadians of all ages and tastes. They have become a leader in the quick service segment of the Canadian food service industry and one of the top restaurant chains in the country.

"We look forward to present our touring Cirque du Soleil arena productions at Tribute *Communities Centre. Behind the scenes, the OVG360 management team provides* friendly, first-class attention to our needs. The operations team delivers consistently exceptional service to our artists, technicians, and staff on tour, and the front-of-house staff welcome our audience with professionalism and polish. The combined efforts of the team at Tribute Communities Centre ensures a safe and enjoyable experience for our audiences, which ultimately results in selling more tickets to our event!"

> **David Pitman - Director - Tour Planning, Arena Shows Cirque du Soleil Entertainment Group**

"It has been a pleasure to get the opportunity to meet Vince as well as the rest of his team and build the foundation for a collaborative and engaging working relationship! Vince, Stephen, and William all have a passion for the business, the team, and the community and I look forward to working together in 2024 and beyond!"

**Anthony Carnevale - Account Executive** 

#### PARTNER TESTIMONIALS

**Coca-Cola Bottling Limited** 

# NOTABLE EVENTS



**APRIL 3: Harlem Globetrotters APRIL 12: Skills Ontario Regional Competition APRIL 15-16: OHL Combine APRIL 22: The Great Benjamins Circus APRIL 28: Lee Brice** 

MAY 6-7: Ontario Open International Jiu-Jitsu Championships MAY 13-14: Oshawa Generals Spring Orientation Camp

#### JUNE 3: Rise of the Phoneix MMA

JUNE 10: Oshawa Sports Hall of Fame Induction Dinner JUNE 12-14: Durham College Convocation JUNE 16: Trent University Convocation JUNE 17: Monster Trucks All Out



Durha n Fue

# NOTABLE EVENTS

**JUNE 28: Sinclair Secondary Graduation Ceremony** JUNE 28: St. Stephen Graduation Ceremony JUNE 29: Maxwell Heights Graduation Ceremony JUNE 29: R.S. McLaughlin CVI Graduation Ceremony JUNE 29: Pickering High School Graduation Ceremony JUNE 30: O'Neill CVI Graduation Ceremony

# AUGUST 22-26: Oshawa Generals Hockey School AUGUST 25: Touch-a-Truck UGUST 29- SEPTEMBER 2: Oshawa Generals Training Camp

# SEPTEMBER 3: The Outpouring **SEPTEMBER 8-9: The Monster**

**SEPTEMBER 10: Oshawa Generals Exhibition Game SEPTEMBER 22: Thunder From Down Under** 

**OCTOBER 4: The Wiggles OCTOBER 17: The Doobie Brothers OCTOBER 25-26: Durham College Fall Convocation** 

**NOVEMBER 4: ABKC Canada GTA Bully Takeover NOVEMBER 17: Jon Pardi NOVEMBER 21-22: Level UP! NOVEMBER 25: Oshawa Tequila Expo NOVEMBER 30: The Glorious Sons** 

> **DECEMBER 2-3: Cheer for the Cure DECEMBER 7-10: Cirque du Soleil: CRYSTAL**

# 2023 ACCOMPLISHMENTS

OVG360 continues to deliver quality programming to the residents of Oshawa and the Durham Region. 2023 was the first full year back without any COVID restictions in place and are proud to have created memories for more than 336,000 guests throughout 2023, which generated over \$8M in gross ticket sales.

The Tribute Communities Centre started the year on the national stage as Oshawa welcomed the 2023 Canadian Tire National Skating Championships.

The venue hosted a list of world-class performers and entertainment throughout the year which contributed to our success. There were numerous events that returned such as the Wadded UP! FMX Tour, Monster Trucks All Out, Harlem Globetrotters, Peppa Pig, The Wiggles, Thunder From Down Under and Jon Pardi. New events such as Blippi, Lee Brice, The Doobie Brothers and The Glorious Sons all excited fan bases in the region for their first showing at the venue.

New event genres were also welcomed to the venue including Rise of the Phoenix MMA which was the first professional mixed martial arts event at the Tribute Communities Centre. The Muskie Odyssey welcomed anglers from all over Canada to get the latest gear right here in Oshawa while the world's largest inflatable obstacle course, The Monster, was wrangled into a two-day event at the venue. The Outpouring Canada, a worship, prayer and revival event had overwhelming interest and had the highest viewing on our website in 2023.

The Tribute Communities Centre continues to increase the number of graduation and commencement ceremonies hosted as they welcomed six high schools from across Durham Region, Trent University, and Durham College.

Much like it started, the venue ended the year on ice, as Cirque du Soleil hosted eight performances of CRYSTAL. Their first touring skating event welcomed thousands of attendees resulting in multiple sold out performances before the holidays.





|                                   | AC               |
|-----------------------------------|------------------|
| Number of Events                  | 1(               |
| Paid Attendance                   | 33               |
| Direct Event Income               | \$               |
| Surcharge/Ticketing Revenue       | \$               |
| Ancillary Income                  | \$´              |
| Suite Leases and Rental Revenue   | \$               |
| Total Event Income                | \$2              |
| Non-Event Food & Beverage Revenue | \$               |
| Ticket Order Revenue              | \$               |
| Rentals, Advertising and Other    | \$´              |
| Total Other Income                | \$′              |
| Indirect & Extraordinary Expenses | (\$              |
| Income (Loss) From Operations     | (\$              |
|                                   |                  |
| Surplus Income to Budget          | 20<br><b>\$4</b> |

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# FINANCIAL PERFORMANCE

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| ACTUAL       | BUDGET        | VARIANCE<br>FAV / (UNFAV) |
|--------------|---------------|---------------------------|
| 02           | 89            | 13                        |
| 336,117      | 299,900       | 36,217                    |
| 5 730,913    | \$ 614,400    | \$ 116,513                |
| 5 409,796    | \$ 363,200    | \$ 46,596                 |
| 51,245,206   | \$1,033,800   | \$ 211,406                |
| 5 486,637    | \$ 322,900    | \$ 163,737                |
| 52,872,552   | \$2,334,300   | \$ 538,252                |
| 5 162,678    | \$ 49,300     | \$ 113,378                |
| 5 114,744    | \$ 59,900     | \$ 54,844                 |
| 51,716,114   | \$1,914,000   | (\$197,886)               |
| 51,993,536   | \$2,023,200   | (\$ 29,664)               |
| \$5,218,852) | (\$5,138,100) | (\$ 80,752)               |
| \$352,764)   | (\$780,600)   | \$427,836                 |
|              |               |                           |

023 **427,836**  2022 (**\$37,976**) VARIANCE **\$465,812** 

# **FACILITY OVERVIEW**

#### LOADING BAY

The Tribute Communities Centre has two standard sized loading docks with dock levelers and one drive-in loading bay with a 14' bay door, with ample show vehicle parking and show power available upon request. The back of house is spacious with a short push to our west end stage location and approximately 140 feet or 43 metres to our Half Mode location.

#### **SHOW POWER**

The Tribute Communities Centre has 1,600 total amps of camlock show power. 600A lighting panel, 400A audio panel and 600A show power panel.

#### RIGGING

The Tribute Communities Centre has a full life line system with 117,000 lbs rigging capacity in Full Modes and a 124,000 lbs rigging capacity in the centre (Half Mode), which can be fully accessible via our catwalk, with a low steel height of 43'. The installed, centre hung score clock, fully nests into the steel for an unobstructed and clean look.

#### **VIDEO SCOREBOARD**

The Tribute Communities Centre unveiled a new video scoreboard in 2016. The video scoreboard utilizes virtual scoring and boasts a resolution of 5.2mm on the main video screens as well as lower ring.

### **ARENA SOUND SYTEM**

A new sound system was installed in 2019 to enhance the Fan Experience. The new system provides better coverage throughout the building, discernibly clear audio, multi-layering and steering of all audio speakers, including the ability for all user groups to play audio of their choice over Bluetooth connection.

#### AMENITIES

The upper level of the venue boasts 23 luxury suites and four group suites. These suites provide a great occasion for companies to entertain or appreciate their clients or customers as well as friends and families to enjoy a night out together at an upcoming event.

| CONFIGURATION<br>CAPACITIES |       | A B PROSPECTS BAR & GHILL DO 200 000 pro  | THREE QUARTER MODE  |
|-----------------------------|-------|---|---|
| Hockey Mode                 | 6,158 |   |   |
| Basketball Mode             | 6,418 |   |   |
| 360 Mode                    | 6,847 |   | gg 17 116 115 114 113 112 111 C                                       |
| 270 Full Mode               | 5,366 | D 222 227 226 249 241 217 246 248 214 213 217 218 10 20 201                               | D 222 222 227 226 219 228 217 226 219 226 214 213 212 213 220 200 200 |
| 180 Full Mode               | 4,884 | A B PROPERTIES MADE A DELL AND DE   | HOCKEY MODE   |
| Three Quarter Mode          | 4,061 | S 101 102 103 104 105 106 107 83  |   |
| Half Mode                   | 3,387 |   |   |
| One Third Mode              | 2,813 | 110<br>117<br>116<br>115<br>114<br>113<br>112<br>111<br>C                                 |   |
| One Quarter Mode            | 1,506 | D === 22 22 22 22 23 23 23 27 24 23 24 23 24 23 24 21 21 21 21 21 21 21 21 21 21 21 21 21 |   |

| SOUND SYSTEM   | 1  |
|----------------|--|
| \$92,210       | Lease payment for the ne                               |
| EXTERIOR VIDE  | O BOARD  |
| \$89,526       | Replacement of Gate 1<br>exterior video board.         |
|                | exterior video bourd.                                  |
|                |  |
| EXTERIOR HAN   | DRAILS   |
| \$37,100       | Repairs to exterior handr                              |
| FOOD AND BEV   | ERAGE  |
| \$30,923       | Purchase of pizza prep tal<br>including four new termi |
| EVENT DECK     |  |
| \$25,700       | Replacement of event de<br>Five year term - \$5,090.20 |
| FLEET RESERVE  |  |
| \$22,752       | Contribution to the reserv                             |
| PLEXIGLASS     |  |
| \$14,683       | Purchase of plexiglass fo                              |
| SAFETY NET WI  | NCHES  |
| \$11,820       | Replacement of two hock                                |
| BAS CONTROL I  | HUB  |
| \$11,280       | Upgrade of the Building A                              |
| ELEVATOR DOO   | R  |
| \$10,780       | Repairs to elevator doors                              |
| INFORMATION    | TECHNOLOGY (IT)  |
| \$9,770        | Purchase of one new lap                                |
| STAGE STAIRS A | ND LECTERN   |
| \$9,452        | Purchase of stage stairs a                             |

4 OVG360 | TRIBUTE COMMUNITIES CENTRE

# **CAPITAL IMPROVEMENTS**

ew sound system.



rails at various locations around the venue.

ble, chaffing dishes, and Squirrel POS components nals.

ck for Rink 1 ice conversions. 0/month.

ve for replacing city vehicles including ice resurfacers.

or penalty and players bench on Rink 1.

key safety net winches for Rink 1.

Automation System equipment.

5.

top and new server.

and lectern.

## TICKETING

|     | 103                                     |  | 105  |   |  |
|-----|---|--|------|---|--|
| 101 |   | 104  | •••• | anananananananan ananan                 | 107                                    |
| 101 |   |  |      |   | 101                                    |
|     |   |  |      |   | 307                                    |
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| 118 |   |  |      |   | 310                                    |
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|     |   |  |      |   |  |
|     |   |  |      |   | 111                                    |
|     |   |  |      |   |  |
| 116 |   |  | 113  | 112                                     |  |
|     |   |  |      |   |  |
|     |   | 114  |      |   | ************************************** |

### **TICKETING OUTLETS**

Fans are able to purchase tickets to events at the Tribute Communities Centre Ticket Office as well as online at www.tributecommunitiescentre.com. The Tribute Communities Centre website continued to be the primary outlet to purchase tickets and we continue looking at ways to enhance the customer purchase experience through the features available with Paciolan.

#### TICKET PURCHASING

GM 10 - OSHAWA OTTAWA 67'S

NERALS VS

| TOTAL         | 93,167 | \$4,212,085.63 |     |
|---------------|--------|----------------|-----|
| PHONE         | 1,613  | \$ 113,222.66  | 2%  |
| TICKET OFFICE | 34,934 | \$ 870,364.35  | 37% |
| INTERNET      | 56,620 | \$3,228,398.62 | 61% |
|               |        |                |     |

\*Includes tickets for live events only and does not include team tickets sold between January 1, 2023 and December 31, 2023.

Figures above do not reflect refunds due to postponed or cancelled events.

#### MOBILE TICKETING

Since the launch of mobile tickets in 2021, this form of delivery continues to grow in popularity and preference as more guests become accustomed to the process. The ease of transferring tickets to other guests has made this option preferred and also assists with the reduction of lost ticket instances our ticket office staff encounter.

#### YOU DON'T NEED A PAIR: Winning the Key to the TCC contest means 2 tickets to every 2024 event at Oshawa's Tribute Communities Centre are vours

Big winner will be announced just before the holidays

The winner is going to Oshawa Generals' games, Disney On Ice, Gerry Dee, Lainey Wilson and mo

By Mike Ruta Durhamregionco Saturday. November 18, 2023 | @ 1 min to read G Article was undated Nov 18, 2023

#### f X 🛛 🖶 🏨



Listen to this article nov Powered by Trinity Audio

#### $(\bullet)$ IDURHAM CITY > HOME LATEST NEWS

#### MMA hits the octagon at Oshawa's **Tribute Centre Saturday night**

+ PREFERRED REGION Oshawa | Durham | Commu



bang at the Tribute Communities Centre Saturday night

The Doobie Brothers Announce Canadian Leg of 50th Anniversary Tour

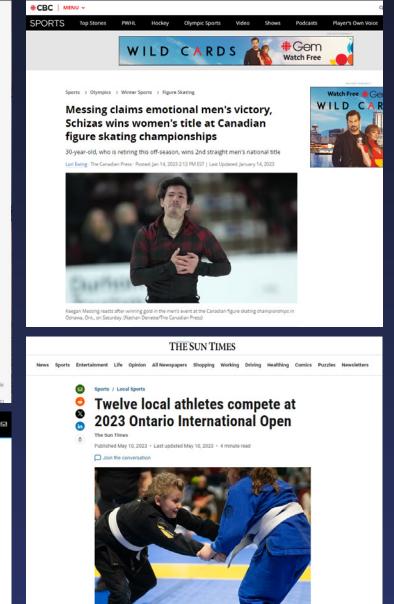
EXCLAIM! IRL



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# PUBLIC RELATIONS



The largest tournament on the Canadian Brazilian Jiu-Jitsu Circuit took place at the Tribute Communities Centre in Oshawa this past weekend with more than 2,000 athletes competing at this year's 2023 Ontario International Oper

Oshawa's Tribute Communities Centre holding job fair on Monday, Aug. 21; may hire on the spot

Arena looking for concession bank info to interview dants, cooks, suite hosts, wait staff, runners; bring resume, ID, SIN numb



By Tim Kelly Oshawa This Wee



This Week. Saturday, August 19, 2023 | @ 1 min to read



OVG360 | TRIBUTE COMMUNITIES CENTRE 17

| WEBSITE   |  |  |  |  |                           |                           |                        |                    |            |                                  |                                |  |
|---|--|--|--|--|---------------------------|---------------------------|------------------------|--------------------|------------|----------------------------------|--------------------------------|--|
| The   |  |  |  |  |                           |                           | Joir                   | n Cyber Club       | My Account | - •                              |                                |  |
| Iribute<br>communities<br>Centre                              |  | EVENTS<br>& TICKETS  | <b>PLAN</b><br>YOUR VISIT                | SUITES &<br>Catering                                 | VENUE<br>INFO             | ICE & REC<br>HOCKEY       | HOST<br>AN EVENT       | CONNECT<br>WITH US | Q          | Tribute<br>communities<br>Centre |                                | STAGE PASS   |
|   |  | ham Central Adult Hockey League I<br>Schedule Standings  | Scores, Schedule an<br>Players Goal      | 2  | igue                      |                           |                        |                    |            |                                  |                                |  |
|   | Division: Game 1<br>All Divisions C All Game                       | fype: Date Range:<br>me Types © From   |  | Search Games:<br>Game R. team name or loca           | bun                       |                           |                        |                    |            | 北、黄芩                             |                                |  |
|   | Game SP10  | Grinders   |  | 1ST 2ND 3R   |                           |                           |                        |                    |            |                                  |                                |  |
|   | Playoff<br>12:10 PM Mar 17, 2024<br>VIEW BOX SCORE                 | Sunday Keiths  |  | 2 0 0  |                           |                           |                        |                    |            | WITH SPE                         | FRIDAY, APR                    | ILLE ARTS AND JOSH ROSS<br>RIL 28, 2023  |
|   |  | sitor Scoring: <u>BRANDON ELEUTERIO</u> (03:00 2n<br>me Scoring: <u>NOLAN SPRACC</u> (09:36 1st) <u>CON</u>          |  | (09:27 3rd) <u>KORY YOUNG</u><br>1 <b>ST 2ND 3</b> R |                           |                           |                        |                    |            | 0                                |                                | Lee Brice is bringing his "Beer  |
|   | Game SP09<br>Pilayoff<br>11:30 AM Mar 17, 2024                     | Winterhawks  |  | 0 1 0  | 1                         |                           |                        |                    |            | Ross, to Oshawa                  | a's Tribute Commun             | ecial guests Tenille Arts and Josh<br>hities Centre this Friday night!<br>I expected to sell fast! |
|   |  | Sunday Keiths siter Scering: <u>STEFAN PEDIC</u> (08:34 2nd) me Scering: <u>MATT ARMSTRONG</u> (07:07 1st) <u>Bi</u> | <u>PYAN LAIRD</u> (00:05 1st) <u>MI</u>  | 2 2 3  | 7                         |                           |                        |                    | $\odot$    | BUY TICKET                       | S MORE                         | INFO CONTEST   |
|   |  | BRYAN LAIRD (03:00 2nd) BRYA<br>CHRIS LUXTON (00:50 3rd)   | <u>N LAIRD</u> (09:47 3rd) <u>MIKE (</u> | <u>SERACE</u> (03:43 3rd)                            | -                         |                           |                        |                    |            |                                  | UPCOMING                       | G EVENTS   |
| in partnership wit<br>our marketing dep<br>business such as s | bartment when bui<br>suite rentals, group                          | ne new site co<br>lding events b<br>sales, ice renta   | ntinues<br>ut also f<br>als, and         | proving<br>or lead<br>venue r                        | g to b<br>genei<br>entals | e more<br>ration fo<br>5. | user-frie<br>or select | endly f<br>areas   | for<br>of  | <b>D</b><br>50° Am               | bie<br>rothers<br>wergery Tour | THE DOOBIE BROTHERS<br>OCTOBER 17<br>BUY TICKETS<br>MORE<br>INFO                                   |
| incorporated digit  | ted the Durham Ce<br>al scoring, stats and<br>nal traffic to our m | d schedules wh   | ich enha                                 | ances th   | e play                    |                           |                        |                    |            |                                  |                                | JON PARDI  |

| ANAL | YT | ICS |
|------|----|-----|
|------|----|-----|

**565,559 554,655** USERS NEW USERS

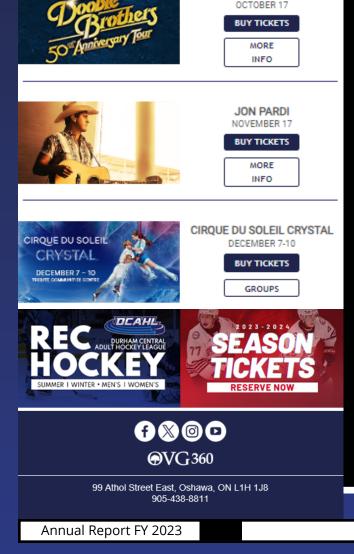
4.76 PAGES PER VISIT PAGES SESSIONS

910,858

**\$2,657,791 / 54,399 TICKETS** MAIN VENUE WEBSITE SOLD (ONLINE TICKET SALE LINKS ONLY)

PER VISIT 1 MIN 27 SECONDS AVERAGE ENGAGEMENT TIME

| <b>2,692,905</b><br>TOTAL PAGEVIEWS |                    | MOBILE + TABLET + TO<br>USERS BY MOBILE VS DES |         | DESKTOP: 127,809<br>USERS BY MOBILE VS DESKTOP |         |  |
|-------------------------------------|--------------------|--|---------|--|---------|--|
| USERS BY TRAF                       | FIC                | TOP 5 PAGES OF CO                              | NTENT   | TOP 5 CITY VISITS                              |         |  |
| ACQUISITION                         |                    | HOME   | 189,455 | TORONTO  | 177,340 |  |
| DIRECT:                             | 186,704            | EVENTS   | 155,845 | OSHAWA   | 63,638  |  |
| ORGANIC SEARCH:<br>REFERRAL:        | 178,840<br>112,534 | DCAHL STATS                                    | 42,950  | WHITBY   | 21,327  |  |
| ORGANIC SOCIAL:                     | 54,405             | THE OUTPOURING                                 | 32,997  | MONTREAL                                       | 20,569  |  |
| PAID SOCIAL:                        | 28,515             | OSHAWA GENERALS                                | 31,129  | AJAX   | 13,485  |  |
|                                     |                    |  |         |  |         |  |



The Backstage Pass Cyber Club continues to be one of our most successful marketing and information tools at the venue. It allows us to communicate with our members quickly and easily while providing them with all types of information.

The change to the Cheetah platform in 2022 proved to be more user-friendly for our marketing department however the back-end of the system was not as powerful in terms of automated processes such as cart abandoment and other capabilities. We are excited to be switching to Oracle Eloqua in April 2024 which will provide us the best of both worlds.

### ANALYTICS

**57,053** JANUARY 1, 2023 **59,064** DECEMBER 31, 2023

+2,011 SUBSCRIBERS

0.08% AVERAGE OPT OUTS

**3,433,018** EMAILS RECEIVED

541,715 // 15.78% REAL OPENS

**103,271 // 3.01%** TOTAL CLICKS **341,612 // 9.95%** REAL UNIQUE OPENS

**57,751 // 1.68%** UNIQUE CLICK RATE

**8,971 TICKETS \$675,983.70** TOTAL SOLD THROUGH BSP EBLASTS IN 2023

The return of our annual Key to the TCC Giveaway for it's 11th year, was a main factor in the increase of our database numbers this year as the ticketing platform still does not permit subscriber opt-ins during the purchasing process as it once did.



#### FACEBOOK

#### 36,583 LIKES JANUARY 1, 2023

### 37,465 LIKES DECEMBER 31,

- Generated over 632 tickets sold and \$29,00
- Post organic reach of 613,236 and paid read
- 40,432 link clicks and 29,100 content interac
- 966 messaging conversations started

#### TWITTER

**10.056 FOLLOWERS** JANUARY 1, 2023

- 9.848 FOLLO DECEMBER 31,
- Generated over 12 tickets sold and \$724 in

#### **INSTAGRAM**

#### 12,341 FOLLOWERS JANUARY 1, 2023

14,016 FOLL DECEMBER 31,

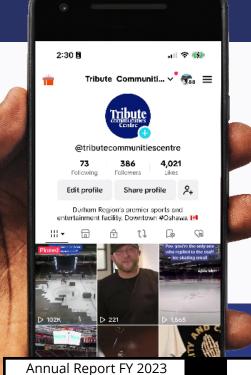
- Generated over 123 tickets sold and \$6,642
- Post organic reach of 388,501 and paid read

#### YOUTUBE

#### 410,243 VIEWS JANUARY 1, 2023

454,906 VIEWS DECEMBER 31, 2023

\*Tracking direct online ticket link sales only for revenue figures.



# TIKTOK

With new mobile devices for the marketing department this year, they started incorporating more video content into their campaigns for TikTok and Instagram Reels to expand their reach in an attempt to capture new audiences.

**176 FOLLOWERS 269 FOLLOWERS** +93 FOLLOWERS JANUARY 1, 2023 DECEMBER 31, 2023

# **GOING VIRAL**

# SOCIAL MEDIA

| <b>S</b><br>2023  | + 882 LIKES              |
|---|--------------------------|
| 08 in revenue<br>ch of 421,895<br>ctions such as reactions, | , shares, comments, etc. |
| DWERS<br>2023<br>revenue                                    | - 208 FOLLOWERS          |
| <b>-OWERS</b><br>2023<br>2 in revenue<br>ch of 269,612      | +1,675 FOLLOWERS         |
| WS + 44,663 VIEWS   | 399 SUBSCRIBERS          |

188 VIDEOS

One of the conversion videos made in 2022, started going viral in 2023 and now has over 102k views and 2.4k likes.

# CUSTOMER SATISFACTION

| At the Tribute Communities Centre, customer<br>satisfaction is our number one priority.<br>Through post-show surveys, OVG360 was |                            | Rating<br>Average |
|--|----------------------------|-------------------|
| able to gather vital information regarding the   | Website                    | 2.15              |
| average fan satisfaction rate from the live events in 2023.  | Ticketing                  | 2.16              |
|  | Communications             | 2.17              |
| The results to the right are based on the  | Cleanliness                | 2.22              |
| responses from 1,965 fans surveyed,  | Prospects Bar & Grill      | 2.29              |
| rating specific aspects of our services using the system listed below:   | Concession Stands          | 1.94              |
|  | Enjoyment of Entertainment | 2.18              |
| 1 Did a stars stars statis   | Staff*                     | 2.29              |
| 1 - Did not meet expectations<br>2 - Met expectations  | Parking                    | 1.97              |
| 3 - Exceeded expectations  |                            |                   |
| *Non food and beverage employees only.   | Total Response Count       | 1,965             |

## CUSTOMER COMMENTS

"Today I am actually at the in arena restaurant. Prospects bar and grill. Trust me, try the Buffalo Chicken Poutine! It's amazing! The food is second only to the staff! Prospects is open exactly 2 hours before an event starts, and there is always a line up! Haven't found a bad seat yet! Love the venue, and its staff! Very open and friendly place."

- Philip N. on Google -\*\*\*\*\*

"Was here for The Doobie Brothers show. I really like it for concerts. The views are pretty good from different vantage points, and the acoustics are great. I miss the large video screens of the performance, but that might be specific to this act. Security was thorough, but friendly, and concession staff was really gracious and helpful."

- Oz B. Google -\*\*\*\*

"Good sight lines and acoustics at this venue. There is a lot of accessible parking along the side of the building, which is a plus. The refreshments are not as costly as some larger venues. We enjoyed the concert we attended there. We would consider attending again even though it's a long drive for us to get there."

> - Anne Marie C. on Google -\*\*\*\*\*

"Great venue to watch a Gens game. Plenty of concessions and bar / restaurant area is a nice touch. Plenty of paid parking by arena."

> - Dave L. on Google -\*\*\*\*\*

"Went to see Cirque du Soleil here and it was a great venue for a wonderful show. Easy sight lines and small enough to keep even the furthest seats engaged. This venue suited the show perfectly." - Andrew S. on Google -

\*\*\*\*\*



#### TICKET DONATION

OVG360 assists numerous non-profit organizations in conjunction with upcoming events through regularly donating tickets as silent auction prizing. In 2023, OVG360 donated over \$2,600 in sporting and live event tickets to assist with these groups' fundraising efforts.



22 OVG360 | TRIBUTE COMMUNITIES CENTRE

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#### DCAHL FOOD DRIVE

The Durham Central Adult Hockey League hosted their annual food drives which benefitted Feed the Need Durham. Teams of the DCAHL, Oshawa Generals fans, and the community rallied together to donate 739 items and \$84.00.

#### **OVG360 CLEANS UP OSHAWA**

Members of the OVG360 team worked together to help clean up Downtown Oshawa in May. Their focus was a section of the Joseph Kolodzie Oshawa Creek Bike Path.



#### Dear Mr. Balfour,

Thank you again for supporting Our Cancer Campaign by way of Lakeridge Health Foundation's Annual Gala!

With Tribute Communities Centre's kind contribution of four tickets to Cirque du Soleil to our silent auction, we raised over \$430,000! We were thrilled to celebrate the ways this campaign is advancing cancer care in Durham Region at Durham College on October 21st.

A highlight of the evening for many was the courageous speech by Marc Gibbons, as he candidly shared how cancer has impacted his life and mental health. Marc's resolve throughout his cancer journey is inspiring. Patient stories like Marc's reinforce that it is not just their cancer. It is our cancer.

Together, we are doing something extraordinary! Because of the generosity of our community, we are 95 per cent of the way to Our Cancer Campaign's \$20 million goal. Your kindness is enabling us to invest in the very best cancer care, including bringing robotic surgery and PET-CT imaging technology to our Region.

On behalf of patients and their families, thank you again for your commitment to exceptional cancer care, close to home.

#### Sincerely,

Helen Knelsen Manager, Community Giving Lakeridge Health Foundation Rebekah McMillan Officer, Community Giving Lakeridge Health Foundation

#### Dear Vince Vella,

Thank you so much for your generous gift for our B.F.O. Paint afternoon Fundraiser on Sunday, November 12th.

With the generosity of our 'artists' and the members of the community who graciously donated towards our Penny Table and Door prizes we were able to bring in \$690.00.

These funds will continue to help us run the office with our one-on-one counselling, mother's and father's groups along with sibling loss groups; just to name a few of the services provided.

Thank you again,

Anna Moreino Bereaved Families of Ontario - Durham Region

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Dear Tribute Communities Centre,

On behalf of the Durham Children's Aid Foundation (DCAF), we would like to take this opportunity and thank you for supporting our 18th annual Fore the Future Charity Golf Classic. It was a beautiful, sunny day on the course raising funds for those in our community who need it the most.

As a result of your support and participation, this year's golf classic raised \$46,000!! These funds will go directly to the DCAF Bursary program. DCAF is assisting 33 bursary recipients through their academic year who are pursuing their post-secondary education. They are very grateful for your support as they navigate through their academic journey into adulthood.

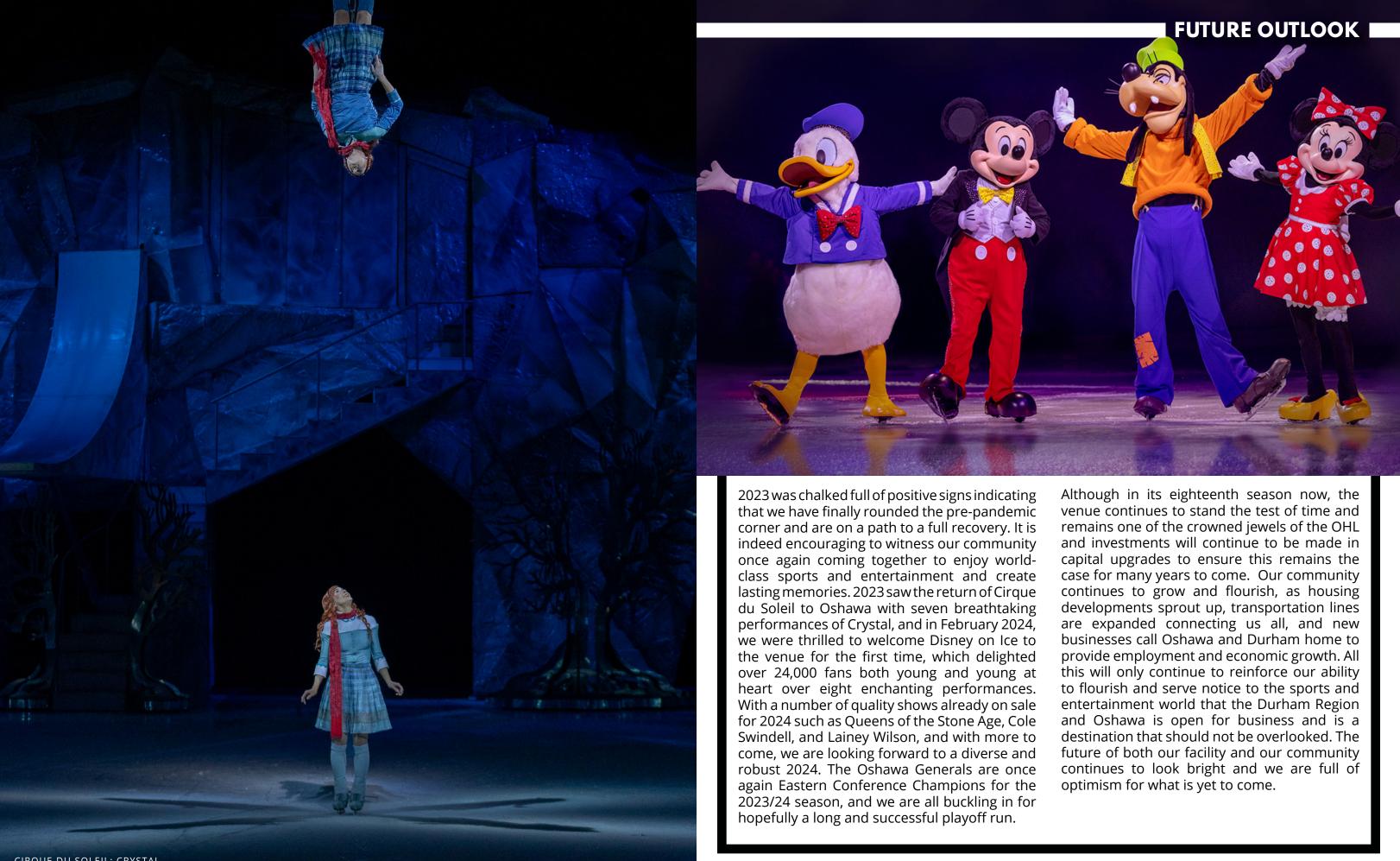
Receiving a bursary can provide a lifelong impact as it gives vulnerable youth the opportunity for a future full of endless possibilities. Our goal is to help each youth reach their full potential, regardless of the barriers they have overcome.

Holiday Hope is launching November 1st. For more information regarding this heartwarming program, please visit Holiday Hope or contact Leslie McLean to be provided on the list to receive details when the program launches.

Again, a sincere thank you for your support in helping to make this year's Fore the Future Charity Golf Classic a success. Together, we are making a difference and helping to ensure that No Youth Shall Be Left Behind.

Sincerely,

Leslie McLean (she/her) Interim ED & Manager, Signature Programs Durham Children's Aid Foundation



Annual Report FY 2023

CIRQUE DU SOLEIL: CRYSTAL





99 Athol Street East Oshawa, Ontario, Canada L1H 1J8 t. 905-438-8881

www.tributecommunitiescentre.com

